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## **ABOUT THIS REPORT**

This is the 2022 report on Corporate Social Responsibility of the ADB SAFEGATE Group.

## THE SCOPE OF THIS REPORT

This report covers operations and activities of the ADB SAFEGATE Group, which is present in over 38 locations covering all continents. The group has seven main operational offices that include all processes from product management, research and development, sales, supply chain, production, project management, services, marketing, finance, IT, quality, environment and health & safety management. The following report provides a coverage of the full ADB SAFEGATE Group.

## REPORTING FRAMEWORK AND ASSURANCES

ADB SAFEGATE is committed to expanding transparency and coverage in our corporate social responsibility report. This helps to ensure compatibility with other organizations, where reporting is prepared in accordance with a subset of the Global Reporting Initiative (GRI) Standards, also considering the requirements of the European Directive on non-financial and diversity disclosure. While we continue to refine our reporting methodology, we are still in the early stages of aligning our reporting to globally recognized GRI standards. We understand that this will be a longer journey until we can claim to be fully compliant to the GRI.

## AVAILABILITY OF THIS REPORT

This report was published on August 12, 2022 and is available in a digital and printable format. It can be accessed online at www.adbsafegate.com/sustainability where the previous report, published in 2021, can also be accessed. Sustainability and corporate responsibility topics are also discussed in our official local reports where applicable. The Board Review of 2022 Annual Accounts includes non-financial information as required by the Belgian law implementing the EU Directive on disclosure of non-financial and diversity information.



## LETTER FROM THE CEO

As the aviation industry tackles one of its most challenging times in modern history, the silver lining in the cloud is the opportunity to rethink everything, and thus the opportunity to push for a green, sustainable recovery.

The European Union is showing serious intent to drive the sustainability agenda and has announced plans to become the world's first carbon-neutral bloc by 2050. More recently, Airports Council International (ACI) Europe announced that 91 European airports are now set to achieve net zero by 2030, and 235 airports in the region have committed to net zero by 2050. This is part of a larger initiative by ACI World and the five ACI regions that commits to member airports reaching net zero carbon emissions by 2050. Improved technologies, operations and sustainable practices will be at the front and center of both these initiatives.

The importance of sustainability is only growing, as the world tackles a pressing issue: Climate change. Stakeholders are increasingly conscious and curious about how committed a business is to sustainability, and what it is doing to achieve it. How sustainable are the products and services that are designed and delivered? Are its operations streamlined to minimize environmental impact? Is the business working towards a circular economy – eliminating waste and promoting continual use of resources? Beyond the environment, the sustainability conversation extends to people -customers, partners, employees, peers, industry, government and society – and practices around corporate governance that ensure accountability and business integrity.

ADB SAFEGATE's commitment to sustainability runs deep – we measure ourselves on key environmental, social and corporate governance metrics. We are taking bold steps to improve our performance and support our customers in this key transition period by adopting the circular economy concept in our business. Our efforts to steer a new course continue to be around these four areas: Protecting the environment, respecting our people, integrity in business and collaboration for social impact.

This report highlights our progress, and showcases the impact of our solutions, processes, practices and initiatives in 2021, as we step up to move towards a more sustainable future.





## 1.0 ADB SAFEGATE TODAY

### **OUR INDUSTRY**



For the last seven decades, air traffic has grown steadily, with the aviation industry weathering every storm. Aviation growth, fueled by economic development, rising incomes, technological change, market liberalization, and low-cost carriers, came to a sudden halt in 2020 with the COVID-19 pandemic. There is now a ray of hope, and the aviation industry is recovering smoothly, though travel figures are not expected to reach pre-pandemic levels before 2025.

With aviation changing, today's airports are driven by the quest for next-level efficiency and outcomes, growing automation, digitalization and commoditization of hardware. The emergence of Chinese technology and the rise of Asia as an important market is obvious now, more than ever. COVID-19 has precipitated the speed of change, and the expectations of our airport customers are changing as well. They're looking for competitive pricing, value for money, a high quality, low-cost portfolio, service and installation expertise, as well as a partner with quick response time to any requirement who can support on-time delivery. Several other trends are driving airport technology investments:



## 1.0 ADB SAFEGATE TODAY

- Reduced environmental impact continues to be on the agenda as governments and regulatory bodies push for decarbonization of the economy. The European Union has set itself an ambitious target to become carbon neutral by 2050. This places demand on airports, and aviation as a whole, to accelerate their sustainability strategy. Airports seek products and solutions that can reduce their carbon footprint in multiple ways lower energy consumption, increased life expectancy of equipment, reduction of aircraft fuel burn by improving the turnaround time runway/taxiway/gate and so on.
- o Integration of fragmented systems to streamline operations.
- Regulatory compliance on quality, health and safety and environmental management systems is a must.
- Safety will always be top priority. Evolving regulations and safety requirements are placing more and more demands on airport technology to be compliant with the existing standards and regulations required for airport certification.

- Preference for local and regional solutions as airports reconsider established models, and look more cautiously at CAPEX, OPEX and price points. This is also accelerating the rollout of new technologies.
- Increased efficiency to optimize airport operations and tackle unpredictability and fluctuating demand in a COVID-impacted world.
   We will see design innovation as one size cannot fit all. Airports face different challenges that require different solutions.
- Automation to manage constant fluctuations in traffic with a stable level of resources, and improve efficiency, safety and sustainability of their operation.
- Non-discretionary and recurrent maintenance spending to maintain operational levels at a controlled cost.

In its most challenging hour, our industry has the opportunity to reimagine a future with safer, reliable and sustainable travel. Because history has shown - aviation's recovery from crises is not a matter of if, but when.



## **OUR PERFORMANCE ON KEY ESG**

## ENVIRONMENT, SOCIAL AND GOVERNANCE INDICATORS

MATERIAL ESG ISSUES	Key performance indicator	Aspirations	Results (2021)	Status	Impact	Explanation
Compliance	No. of legal and regulatory fines and settlements associated with incidents of:  • Environmental non-compliance  • Corruption or bribery  • Labor law violations	Zero	Zero	On track	Environmental impact Reputational damage Brand integrity Cost savings	No issues reported during FY21
Energy	Total energy consumed % from renewable sources	Improve	FY21 (electricity & gas) = 4845mWh of which 27% is renewable assimilated in this case to renewable source	On track	Environmental impact Cost savings	2021 data includes accurate data for 7 main locations, consumption increase due to covid closures, CMH reconstruction considering energy management and investments
Waste	Waste from operations  o % hazardous o % recycled	<2% hazardous waste, 100% recycled. Non-hazardous waste (wood, metal & cardboard/paper) 100% recycled	a) 3.8 tons hazardous waste produced. 99% recycled b) Non-hazardous waste: 149 tons generated-down by 90 tons vs. 2019, 90% recycled	On track	Environmental impact Cost savings	Epoxy resins, paints and solvents will remain a key element of production needed in the lights



MATERIAL ESG ISSUES	Key performance indicator	Aspirations	Results (2021)	Status	lmpact	Explanation
Packaging	% of packaging that is recyclable	65% 	65% 	Ongoing Ongoing	Environmental impact Cost savings	Wood from certified sources and recycled cardboard are used as packaging materials
Worker safety	Occupational accident frequency rate with lost time  o FTEs o Contract employees  No. of major accidents: o FTEs o Contract employees	Zero	0 accidents recorded in 2021 at 2 sites - contract employees not included  0 OSHA recordable incidents - contract employees not included	Ongoing Ongoing	Improvement employee engagement, healthy workforce focus, reduced insurance costs, brand integrity	ADB SAFEGATE maintains a safe workplace policy and training improvement system. In 2021, a global QHSE employee and sustainability framework engagement, was established and implemented
Labor & working conditions	Employee turnover  O Voluntary and O Involuntary	Employee turnover target is 6%	11% 5%	To be improved	Improved employee engagement, healthy workforce, stability, reduced recruiting and training costs	FY21 had a decreased turnover rate, results below market turnover avg, elevated due to covid labor effects



MATERIAL ESG ISSUES	Key performance indicator	Aspirations	Results (2021)	Status	Impact	Explanation
Staff training	% of executives (L1 & L2) that have received training in anti-bribery and corruption	100%	100%	On track	Improved employee engagement, healthy workforce focus, reduced insurance costs, brand integrity	Anti-bribery & anti- corruption courses are part of the executive onboarding process, and refresher training is conducted regularly
Supply Chain/Quality Management	Number of key suppliers subject to EHSS audit	33 per year	17 audits were performed on a global level	Behind	Increased transparency, brand integrity	Suppliers and subcontractors are required to comply with a number of ESG requirements defined in the Business Code of Conduct. The Group has contracts with 500 suppliers, of which the top 10 provides 27% of the purchase volume



MATERIAL ESG ISSUES

Product sustainability

Key performance indicator

Aspirations

Results (2021)

Status

On track

**Impact** 

Explanation

- Examples of new products or services that have been introduced that incorporate environmental attributes
- % of sales (or CAGR of sales) attributed to these products
- To design innovative products and solutions to deliver environmental, operational, and safety benefits to cutomers
- o To deliver
  quantifiable energy
  and emissions
  savings that meet
  the needs of
  airports and
  airlines who are
  committed to
  reducing their
  environmental
  impact while
  maintaining growth
  & efficiency
- Airfield lighting represents up to 2% of an airport's energy consumption. All ADB SAFEGATE airport solutions include LED technology, which reduces energy consumption compared to traditional halogen installations by 70% in some cases up to 95% (parallel powered systems). Our main power supply sources are based on Low Harmonic Technology, with an efficiency of up to 99% allowing drastic savings in terms of energy
- "Intelligent lighting systems" which enable "Follow-the-Green" technology. This allows planes to be guided from landing to passengers exiting the aircraft, through the most efficient route possible at a given point in time (independent from marshallers' availability or weather), which reduces taxi time and fuel consumption
- The gate portfolio was enhanced in the last two years, mainly by increasing the level of integration, leading to a more holistic knowledge of the apron
- o This increased situational awareness supports smart and collaborative decision making based on the status of other gates, ground equipment, or the status/position of the aircraft itself. This reduces aircraft engine runtime, thus fuel burn, even further. In the last two years, more than 1500 gates (aircraft parking positions) globally have received extended functionality as described, including upgrades of existing gates and greenfield gates. The development efforts in 2020 focused on a new product version, with improved MTBF for a longer use of the system while reducing down time
- The development of regional centers for aftermarket service improves response times towards customers and drastically reduces the frequency and duration of our service engineers, travel and lowers their carbon footprint

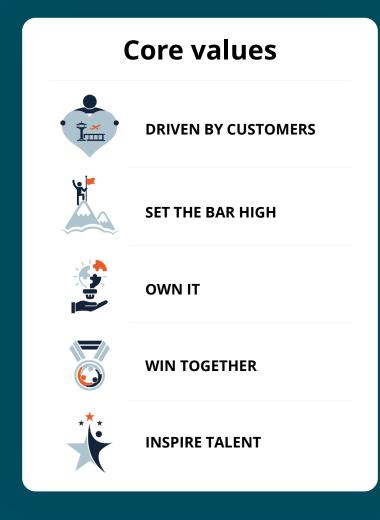
- o Airfield 4.0 roadmap launched that includes all LED products with sensor technology and bidirectional communication capability to bring operational efficiency to the airfield and enhance situational awareness, testing launched with pilot technology partners to understand qualitative impact
- Airfield product design focused on products that can be compatible with future technology, allowing customers to refurbish or add on to current install base versus buying, therefore decreasing waste
- Company wide phase out priority to support both internal and external goals to simplify the supply chain, and move customers to more sustainable technology, such as LEDs, and to products with better installation longevity due to serviceability and upgrades

Company has integrated in its Product Line Management Procedure the reduction of carbon footprint, and more globally, circular economy pillars in all its procedures: from design until commissioning, at every single step: purchasing, production, waste management, packing, transport, etc. Impact on the carbon footprint of the group has never been measured. The trend is driven by the market which has integrated the necessity of reducing carbon footprint and increasing efficiency in selection criteria. Any new product/service/software/system must integrate both requirements. The focus of airfield ground lighting solutions, apron management, tower and airport systems solutions lies in reducing the number of movements that airplanes need to make to get from landing to the gate and back. Every minute saved can be expressed in money saved and thus also fuel (but no concrete calculations have been made regarding fuel consumption or CO2 emissions) as time saved is the biggest gain airports and airlines can make.



## 2.0 OUR POLICY AND APPROACH

As a socially responsible corporation, ADB SAFEGATE engages closely with its stakeholders - employees, customers, suppliers and the communities it operates in, to work on initiatives that have a positive social and environmental impact. Our core values and Corporate Social Responsibility Charter reflect our commitment and guide us in our efforts to improve safety and sustainability, support the community and achieve compliance. Our policy and approach start from our vision, our mission, and our values, which are our highest-level corporate guiding principles for our work and our conduct. Following these principles, we engage in our annual corporate strategy review and adjust our business plan as needed, taking into consideration new market developments. We recognize the need to include corporate social responsibility concerns into our strategic considerations, and believe that we can make a positive impact on the environment through our products, our policies and through our actions, and also on society through our people-oriented policies and giving back to the community.





## **Vision**

A future of seamless, sustainable and safe airport operations



## **Mission**

We lead through innovation to deliver smart, cost-effective and distinctive airside solutions and services to help our customers achieve more

## 3.0 OUR COMPANY

**3.1 OPERATIONS** 



## **3.1.1 LOCATION OF HEADQUARTERS**

ADB SAFEGATE BV Leuvensesteenweg 585 1930 Zaventem, Belgium

**Phone:** +32 2 722 17 11 **Fax:** +32 2 722 17 64



38+
Local offices



**100+**Business partners



**50+**Nationalities

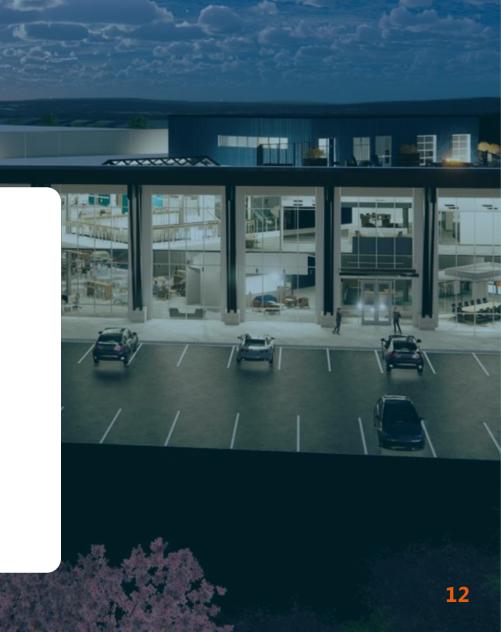




**2,500+** Airports



175+
Countries



ADB SAFEGATE





## 3.1.2 LOCATION OF OPERATIONS

ADB SAFEGATE is present in 38 locations covering all major continents. We have seven main operational offices that include all processes: product management, systems engineering, development and technical laboratories, sales, supply chain, production, project management, after sales services, marketing, finance, IT, quality, environment and health & safety management.

## These seven locations are:

- o ADB SAFEGATE BV in Zaventem, Belgium
- o ADB SAFEGATE Americas LLC in Columbus, USA
- o ADB SAFEGATE Germany GmbH in Mannheim, Germany
- o ADB SAFEGATE Airfield Technology Ltd in Tianjin, China
- ADB SAFEGATE Austria GmbH in Graz, Austria
- o ADB SAFEGATE Sweden AB in Malmö, Sweden
- o ADB SAFEGATE Airport Systems UK Ltd in Manchester, United Kingdom

The other locations comprise our sales offices (legal entities and branches) that include staff for project management and after sales support and project branches where the extensive project management process is applied.





# PRODUCTION SITES



The four production sites, located in Brussels, Belgium, Columbus, OH, USA, Tianjin, China and Mannheim, Germany, are strategically located to best serve our customers. These locations support efforts to decrease our energy footprint by being closer to suppliers and customers. We're building our team globally around Centers of Excellence by technical competence and expanding our capabilities with the opening of our China Product Development Center and manufacturing facility in Tianjin, China, and a new U.S. headquarters complex with office, manufacturing and innovation center in Columbus, Ohio, set to open spring of 2023.

# 3.1.3 OWNERSHIP AND LEGAL FORM



ADB SAFEGATE is a privately held company. As of October 2017, following global regulatory approval and the completion of all formal administrative procedures, ADB SAFEGATE is owned by the Carlyle Group, one of the world's largest global investment firms. The change in ownership was an exciting step forward, reflecting further evidence of our potential as a high-growth company and solutions provider to the aviation sector.



# 3.1.4 COMPOSITION OF THE HIGHEST GOVERNANCE COMMITTEES



The ADB SAFEGATE Group has a functional structure where all the main processes are applied globally, across locations. The highest level of management is called the Executive Committee and is constituted by the global managers. The main tasks expected of the top management are the definition of a solid strategy and delivering the business plan targets. This includes good financial performance, perfect project execution, excellent customer experience, growing market share, and sustaining a solid brand that not only meets customer's expectations but is also seen as a front runner when it comes to Environment, Social and Governance (ESG) requirements. To guarantee a solid adherence to our own CSR Policy, a CSR Committee has been set up with company-wide representation. This committee consists of the key people in the organization involved in HR, Legal & Compliance, Corporate Communications, Purchasing and ISO Quality, Environment. It meets at least twice a year to review the CSR status, to discuss potential corrective actions, and discuss all initiatives that can lead to better knowledge and a proof of our CSR (ESG) focus. The CSR Committee reports to the Executive Committee.

# 3.2 BUSINESS MODEL, MARKETS SERVED



We work with our airport, airline and ANSP (air navigation service provider) customers to identify performance bottlenecks and jointly solve them through integrated solutions that improve airport and airline performance. These solutions address every aspect from approach to departure – airport traffic handling and guidance, airfield lighting, tower-based traffic control systems, airport systems, intelligent gate and docking automation, and a wide range of aftermarket services and support. We employ more than 1,200 people across 50 nationalities in 26 countries, and operate in more than 175 countries, serving more than 2,500 airports globally, from the busiest and largest like Atlanta, Beijing, Dubai, Heathrow, Charles De Gaulle, Amsterdam, Frankfurt, Istanbul, New Delhi and Changi, to fast-growing airports across Asia and Africa. ADB SAFEGATE is a partner to the top 50 global airports.





**LAURENT DUBOIS** 

**Chief Executive Officer** 



**ERIK VAN OCKENBURG** 

**Chief Financial Officer** 



**WENDY BROEKHOFF** 

**Chief Human Resources Officer** 



**JOE POKOJ** 

**Chief Operating Officer and Executive Vice President Airfield** 



**REGARDT WILLER** 

**Chief Strategy and Marketing Officer** 



**DOMINIC COTE VAILLANCOURT** 

**Vice President Transformation, Service and Chief Information Officer** 



## **AIRFIELD**



## Airfield: Safe, efficient & sustainable

- o 2500-plus installed base.
- All-LED airfields that are fully compliant, well-designed and greener.
- Widest range of intelligent LED lighting, power management, follow the greens and addressable guidance signs.
- o Smoother integration with related systems.

## GATE



## Gate: Automated & efficient Gate operations

- More than 12,000 installations at over 300 airports.
- Shorter turnaround times, safer and more efficient gate operations, and more comprehensive apron management.
- ICAO-compliant, automated platforms for safe and efficient docking, apron management system, LED apron floodlighting.
- Enhanced integration and data sharing capabilities.

## **TOWER**



## Tower: Intelligent routing & guidance

- o 280-plus towers.
- Future-proof for traffic management, finding the most efficient way from touchdown to gate.
- ATC solutions enabling full control over aircraft and vehicle movement from approach to departure.
- Seamless integration with other related systems at the airport.



## **SERVICES**



## Services: Greater availability, safety and performance

- o More than 20 years in maintenance services.
- 120 SLA agreements, we serve leading airports.
- Expert services from airfield design to audit and survey, project management and a full maintenance portfolio to guarantee continuity of airside operations.

## **AIRPORT SYSTEMS**



## Airport management systems: Leverage data for actionable insights on operational performance

- Analyzing the data across all systems to optimize operational efficiency, throughput and costs.
- Airport systems addressing a spectrum of processes - data management, flight information display, billing and baggage management to resource optimization, system integration and operational improvement - to enhance operational performance, to make collaborative decision making a reality.



Moreover, we bring together our offerings across these domains to improve airport performance. By enabling all parts of the airport to work together, from approach to departure, we help increase aircraft movements in a safe, efficient and sustainable way.

We use an operational and customer-first, consultative approach with market and situational analysis, to arrive at the best, most cost-effective and future-proof solution in partnership with our customers.



## 4.0 PROTECTING THE ENVIRONMENT

We believe sustainability is imperative for the aviation industry. Our commitment to sustainability spans various initiatives – from an energy-efficient product portfolio which enables customers to reduce their environmental impact, to our environmentally friendly internal policies and processes which promote sustainability, not just in our business operations but also by spreading the message of 'green operations' among our employees and suppliers.



#### HELPING AIRPORTS REDUCE CARBON FOOTPRINT

Since the start of the century, we have been developing products and solutions that directly contribute to lower energy consumption and lower CO2 emissions. Our mission to improve airport performance focuses on optimizing airport operations by delivering solutions that support sustainable operational concepts such as SESAR's Follow the Greens (FTG) which aim to improve environmental performance. Results are impressive – FTG can reduce fuel burn and carbon emissions by as much as 40%. Moreover, our late, generation products use components that are as individually – recyclable as possible.

ADB SAFEGATE pioneered the use of smart LED technology for airfield applications and has invested heavily in energy-efficient power systems. Moreover, the majority of components in our new generation of products can be recycled and no harmful substances are used in their production. Our intelligent Individual Lighting Control and Monitoring Systems (ILCMS) help save up to three minutes of additional taxi time per movement, reducing fuel consumption and emissions.



#### HOW OUR PRODUCTS ARE MORE ENERGY EFFICIENT

Compared to halogen, each LED light saves approximately 30 watts of power at 100% intensity. Considering all lights are on with 100% intensity they would save 25 kW of power. If we estimate the AGL lights are operational an average of 6 hours per day, this translates to an annual energy savings of 55.850 kWh just for a 21-stand apron.

Our automated SafeControl Apron Management and Safedock A-VDGS are designed to shorten the time from touchdown to gate. Eliminating flight delays and enabling shorter turns, the time spent waiting for gates is reduced thereby resulting in a significant reduction in wasteful fuel burn. Our solutions enforce the use of ground power units and track their status; this lowers the use of auxiliary power unit (APU) and fuel burn. Coupled with ADB SAFEGATE intelligent routing and guidance systems, our solutions lead the way to greener airports. Our tower solutions support controllers with optimized routing from touchdown to takeoff, cutting down fuel burn and in turn, reducing carbon emissions.

Our integrated portfolio includes a full range of aftermarket services that keep your airfield and gate systems running smoothly. These include support and maintenance, tackling key aspects of airport operations and maintenance, traffic handling and guidance. By using ADB SAFEGATE solutions, airports can expand efficiency instead of infrastructure and reduce environmental impact, power consumption, fuel consumption and overall, carbon emissions.

Solutions such as ALIS Airside Maintenance take account of every aspect of maintenance critical to the safe functioning of all visual guidance on an airfield. This advanced preventive maintenance solution improves overall safety, limits airfield activity and reduces down-time simultaneously, helping airports reduce environmental impact.

### **MANAGEMENT APPROACH**

We are an ISO 9001, and 14001 certified company, and our headquarters in Belgium and plant in Sweden are ISO 45001 certified. Our company's quality and environmental policies, processes and systems frameworks are in accordance with these globally recognized standards. We have well-defined goals and systems and KPIs, to effectively measure and improve quality and environmental impact. These range from replacement of various energy-intensive systems to use of more efficient power sources, and improvement of waste management, among other aspects. This strongly reflects our sustainability philosophy, the primary goal of which is to reduce our carbon footprint.

### **CHECKS AND AUDITS**

Every five years ADB SAFEGATE's heating installations are fully checked to make sure they comply to all the latest environmental requirements. We also organize an emissions audit (focus on heating) every four years. This audit leads to an understanding of the evolution and the potential losses in production and of our overall heating consumption in general. These audits result in actions that lead to extra investment or activities that reduce energy loss and emissions.



### 4.1 GREEN THINKING AND BIODIVERSITY

ADB SAFEGATE's ongoing awareness campaigns across our office locations help employees learn how they can reduce their individual carbon footprint by consuming energy mindfully, more environmental-friendly choices. In Belgium, we offer all employees a three-year bicycle leasing program, as part of an initiative to promote sustainable mobility.

### **GREEN SUPPLY CHAIN**

ADB SAFEGATE promotes responsible procurement throughout its supply chain. Most of our suppliers guarantee that no hazardous materials are used in the products they deliver and that their processes minimize material waste and environmental impact.

The **Environmental Protection** section in our **Supplier Code of Conduct** sets clear guidelines to:

- Act in accordance with the applicable statutory and international standards regarding environmental protection.
- Minimize environmental pollution and make continuous improvements in environmental protection.
- Use best effort to implement an environmental period management system in accordance with ISO 14001 or equivalent.

## 4.2 PRODUCT SUSTAINABILITY AND CIRCULAR ECONOMY

### **ECO-FRIENDLY PRODUCT PACKAGING**

Our focus extends to the waste produced by our product packaging. As part of our ISO 14001 goals, we are switching to packaging that is partially or completely made of recycled materials. We are working closely with our key suppliers to find ways to achieve this.

More than half of the packaging ADB SAFEGATE uses for its lighting and power solutions is currently made of recycled paper. The goal is to further increase this level and limit any use of other packaging materials other than paper or cardboard. Other than packaging for its products, ADB SAFEGATE uses euro pallets to transport products and materials. These pallets are made from wood and can therefore be used for a long period and recycled at end of life.

## **GREEN RETURN POLICY**

Customers in Europe can return products to ADB SAFEGATE at Zaventem, Belgium and in cooperation with local main sites or offices. We partner with our recyclers to ensure these products are recycled responsibly.





### 4.3 ENERGY EFFICIENCY AND CARBON EMISSIONS

## **CLEAN POWER AT ZAVENTEM HQ**

ADB SAFEGATE has successfully transitioned to renewable sources of energy to power its operations at the corporate headquarters. Since 2015, the electricity consumption at our offices in Zaventem, Belgium is completely carbon neutral – 100% of the electricity is generated through renewable sources.

## ENERGY AND EMISSIONS REPORTING

The first step towards sustainability is awareness of consumption. Every month, ADB SAFEGATE tracks its energy consumption both in terms of electricity and natural gas. The Environmental Management Systems committee (comprising representatives from across our operations) set up in line with the ISO 14001 specifications, reviews these reports to understand how consumption can be further decreased. We report this information to our shareholder and owner – The Carlyle Group.

## PRODUCTS DESIGNED TO ENABLE ENERGY SAVINGS

Every new product is designed to substantially decrease energy consumption – this is one of the targets we consciously set forward. By enabling airports and other customers, from around the world, come closer to their sustainability goals, we're driving a far greater impact than our own actions.

## SAFER GUIDANCE FROM INTELLIGENT, ENERGY-FRIENDLY LIGHTING

ADB SAFEGATE'S RELIANCE Red/Green taxiway light uses LED technology, and is based on our RELIANCE modular approach and our unique IQ intelligent lighting platform. An industry-first, the light output switches between red and green, and serves the dual function of a taxi-way centerline light and a stop bar, to support safer routing and guidance. While stop bars are still needed at runways or crossing taxi-ways, airports can use fewer stop bars on the airfield when they install this light to control aircraft ground movement and to stop planes mid roll. For large-scale deployments, this can be significant.

## 4.4 WASTE AND WATER MANAGEMENT

We do not undertake any work that involves the use of hazardous substances such as acids, solvents, or heavy metals. We focus on responsible use and waste minimization, and ensure material waste following production is recycled as per industry best practices. Our commitment is reflected in ambitious goals such as requiring that 90% of waste at our key sites be recycled. Progress on these indicators is tracked and reported annually.

ADB SAFEGATE's active recycling policy encourages recycling of all materials - wood, metal, packaging and chemical waste – used during the production of its products. Materials are managed by specialized and accredited companies that recycle all components in accordance with Belgian and other local governmental rules, and are aligned with the ISO 14001 process.





## 5.0 RESPECT FOR PEOPLE, DIVERSITY AND HUMAN RIGHTS

As a global company, we are more than 1,200 employees from 50 nationalities across 37 offices worldwide. We view this diversity as our strength and are committed to inclusive practices that ensure fair and equal treatment of our employees. We encourage our employees, irrespective of their roles, to participate in our company's innovation process through initiatives such as an Ideas Portal, and we continue to engage with our employees to create a work culture that values human talent.

With our new organizational structure introduced in 2020, there is an even greater emphasis on innovation. Our airfield business line has divided R&D into two separate groups, with a dedicated team pursuing AGL innovation.

Recently, ADB SAFEGATE Austria was recognized as a top employer for 2020/2021 by Great Jobs Employer Screening.

## **5.1 LABOR AND WORKING CONDITIONS**

We strive to provide a work environment where our employees feel free to engage in collective bargaining agreements. We are currently reviewing the data on how many employees are covered by such agreements throughout the many locations and jurisdictions in which we operate.

### **5.2 HEALTH AND SAFETY**

Our extensive health and safety policy and management systems promote occupational safety and accident prevention to ensure a safe and healthy working environment.

Safety and health in our company are a vital part of every operation. Without question, safety and health of all employees, contractors, vendors and the environment, is every employee's responsibility. This responsibility is shared across all levels of the organization.

We maintain safety and health programs conforming to the best practices of our industry. To be successful, such programs must embody the proper attitudes toward injury and illness prevention on the part of department heads, managers, supervisors and employees. It also requires cooperation in all safety and health matters, not only between management and employees, but also between employees and their co-workers. Only through such a cooperative effort can an effective safety and health program be established and preserved.

The safety and health of every employee is the highest priority. Our management accepts responsibility for providing a safe working environment and employees are expected to take responsibility for performing work in accordance with our safe standards and practices. Safety and health will only be achieved through teamwork.

Everyone must come together in promoting safety and health and taking every reasonable measure to assure safe working conditions within the company and the environment. We do believe that ZERO accidents, injuries, and spills/environmental releases are attainable.

Safety is our first priority! While cost and quality service to the customer are part of our core business values, we will not compromise safety for their sake. Our core safety values are: bodily injury prevention, protection of others through self-awareness and environmental cleanliness.

## We support these values with the following principles:

- All accidents are preventable and all hazards controllable
- Working safely is a condition of employment
- Safety is everyone's responsibility
- o People will be trained to perform their jobs safely prior to being assigned the task
- Each location will have an active Safety Management Plan that is equivalent to those for production and quality
- Audits are essential for maintaining safety performance





### Personal



- Emotional wellbeing
- Managing stress
- Anxiety and depression
- Disability and illness
- Substance & alcohol misuse
- Addictions & compulsive behaviors
- Personal development

### Live events



- Pregnancy and new baby
- Adoption
- Marriage and cohabitation
- Separation and divorce
- Moving home
- Bereavement and loss
- Retirement

## Work



- Work-life balance
- Bullying and harassment
- Workplace pressure
- Managing change
- Workplace relationships
- Careers

## **Daily living**



- Consumer rights
- Health and wellness
- Debt and money management
- Community resources

## **5.3 OUR PEOPLE: OUR MOST IMPORTANT ASSET** HELPING EMPLOYEES TO ACHIEVE TOTAL WELLBEING

International studies show that one in four employees suffers from issues related to meeting the demands of work and personal life on a regular basis. The lines between work and home blurring amid lockdowns only exacerbated the problem. Ensuring employees weigh in on their work/life balance helps mitigate the risk of sickness or mental health issues.

ADB SAFEGATE introduced an Employee Assistance Program globally, in partnership with a specialist provider, to connect employees with highly trained professionals and experts in managing stress caused by physical, emotional or practical issues. This comprehensive program provides unlimited access 24/7 including consultation counseling, information, resources and referrals to services in employee locations, for support in areas such as wellbeing, family matters, relationships, debt management, workplace issues, consumer rights and more.

## Family & relationships



- Child careElder care
- Education
   Juggling work and family life
   Domestic violence or abuse

Caring for others



## **5.4 DIVERSITY AND EQUAL OPPORTUNITY**

We maintain a strict non-discrimination policy and guarantee fair and equal treatment of all employees no matter their race, gender, nationality, religion or sexual orientation. We focus on building relationships based on trust, people who can communicate well with others, confide in others and who can manage important shared interests. Overall, our workforce spans 50 nationalities and the average employee age is 42 years.

While the multicultural environment is a plus, we are concerned that our gender distribution shows only 19% females in the workforce to 81% male employees. Heavy duty jobs in assembly, technical support and service make up less than 30% of our workforce, while jobs in non-physical activities such as HR, IT, Finance and Administration, R&D, System Engineering, Project Management and Sales & Marketing make up almost 70% of the workforce. As a global organization, we are committed to ensuring equal opportunity and diversity, and improving our workplace to promote employee engagement and wellbeing.

Apart from ongoing initiatives to promote cultural sensitivity, exchange programs allow our employees from around the world to learn more about each other and collaborate even better. Quarterly updates and regular CEO communication with our employees ensure we reach out to our global teams.

#### **GENDER DIVERSITY AT THE TOP**

Closing the gender gap in the aviation sector is one of the industry's biggest challenges, as is the absence in women in leadership roles. As per reports, only 6.5% of Fortune 500 CEOS are women, the number is much lower for aviation at 3%. ADB SAFEGATE recognizes the need to improve gender representation in the industry.





#### **HIGHLIGHTS**

ISO 9001 global multisite certified company with, ISO 14001, 45001 & 27001 with certified offices in Zaventem, Malmö, Graz and Manchester.



Compliance with the laws and regulations of every country in which we operate



Executives attend at least one ethics training session bi-annually



Compliance Review
Committee



Anti-corruption policy



Export control policy

## 6.1 COMPLIANCE AND CODE OF CONDUCT FOR EMPLOYEES

ADB SAFEGATE takes compliance very seriously and respects applicable local and international laws ranging from anti-corruption, anti-trust and anti-discrimination, to laws on financial ethics and responsibility, environmental protection, labor, human rights and privacy, as well as fair business conduct. We aim to comply with the regulations of every country in which we operate.

Our Compliance Review Committee meets periodically to review and update compliance and business conduct guidelines signed by all employees and business partners. These guidelines determine our way of working with customers, partners and vendors and guarantee that compliance and business ethics are adhered to in all our business dealings and form the basis of every sale or project.

## 6.2 SUPPLY CHAIN MANAGEMENT

ADB SAFEGATE has created a supplier code of conduct (refer appendix) which outlines the requirements our key vendors must comply with, and these are closely linked to ADB SAFEGATE's overall business conduct guidelines.

We also conduct regular surveys with our suppliers and request updates on their environmental practices annually. The results of these surveys are considered while deciding whether to support or continue with the supplier.

ADB SAFEGATE typically performs a full extended audit at the supplier's premises, 30 audits a year, on average which focus on all aspects of the supplier conduct guidelines and thus in large part on the environmental aspects.



# 6.3 RESPONSIBILITY AND INTEGRITY IN BUSINESS CONDUCT

In addition to previous, ADB SAFEGATE complies with all key technical local and global standards wherever applicable.

Technically, ADB SAFEGATE is committed to follow an extensive set of international standards due to activities at airports with Airfield, Gate and Tower applications. The six aspects of the value proposition have their own regulatory environment.

### **AIRFIELD**

- International Civil Aviation Organization (ICAO)
  with its Design Manuals and Annex 14Aerodromes European Aviation Safety Agency
  (EASA) with its Specifications and Guidance
  Material for Aerodromes Design
- International Electrotechnical Commission (IEC)
   IECxxxxx standards in application for airfield lighting
- Federal Aviation Administration (FAA) with its Advisory Circulars and Engineering Briefs
- European Committee for Electrotechnical Standardization (CENELEC) with AGL Part 1&2

Beside these international standards, many national standards exist which are partially based on ICAO and FAA requirements with some local requirements:

 National Civil Aviation Standards: STAC/France, CAP 168/UK, MOS 132/Australia, TP312/Canada and other

#### **GATE**

- International Civil Aviation Organization (ICAO)
   with its Design Manuals & Annex 14 Aerodromes
- European Aviation Safety Agency (EASA) with its Specifications & Guidance Material for Aerodromes Design

### **SERVICES**

 On the Airfield, the main regulations in application are from ICAO Annex 14 Aerodromes and the Design Manual Part 9 Airport Maintenance Practices

## **TOWER**

- EuroCae standards ED (ED-85, ED-87, ED-128, ED-117, ED-109A)
- Euro Control specification for A-SMGCS & Asterix
   Data format specifications
- International Civil Aviation Organization (ICAO)
   A-SMGCS Manual (Doc 9830) & Doc 4444
   European Telecommunications Standards
   Institute (ETSI): Community Specifications EN
   303 213 all Parts and Sub-parts
- European Commission Regulation EC 552/2004 and amendments
- Single European Sky ATM Research (SESAR) and Pilot Common Project (PCP): European Commission EC 716/2014

### **MANAGEMENT SYSTEMS**

- ISO 9001:2015 standard for quality management
- ISO 14001 standard for environmental management system
- For IT security, ADB SAFEGATE is working towards an ISO 27001 certification. This has already been implemented in Graz, Austria
- ISO 45001 standard for occupational health and safety management



### 7.0 COOPERATION WITH OTHER STAKEHOLDERS

ADB SAFEGATE collaborates with institutions and communities where we are present, and where our employees live. Our goal is to contribute in a meaningful way and make a difference in the lives of the people we engage through our initiatives. This year, we continued to work with communities, though restrictions on social contact resulted in fewer events and opportunities to connect.

### 7.1 MEMBERSHIP IN ASSOCIATIONS

ADB SAFEGATE is committed to cooperation and collaboration with industry bodies to protect and promote the interests of the aviation sector. We are members of several reputed organizations including ACI, CANSO and EUROCAE.

We engage with industry bodies such as SESAR, and work with our peers and partners to enable our customers, and resolve issues. ADB SAFEGATE is an active participant in SESAR workshops that facilitate open discussions between airport solutions providers and airports/ANSPs on how all the stakeholders can cooperate to realistically achieve the PCP deadlines.





## 8.0 KEY DATA AND REPORTING PRINCIPLES

## **CLAIMS OF REPORTING ACCORDING TO GRI STANDARDS**

ADB SAFEGATE has begun looking into the implications of orienting ourselves on the GRI standards. Therefore, we make no claim to be in accordance to these standards yet.

## 9.0 EXTERNAL ASSURANCE

We have not sought external assurance on this report, as we consider this still "work in progress" while we embark on our journey to more closely conform to globally accepted standards. We may use an external assurance service in the future, and continue to engage with independent consultants as and when needed to fine tune our business strategy, respective priorities, and mitigate risks.



## CODE OF BUSINESS CONDUCT FOR BUSINESS PARTNERS

This Code of Business Conduct sets the fundamentals for business behaviors required by ADB SAFEGATE for its Business Partners, such as agents, distributors, suppliers, joint venture partners, consortium partners, subcontractors, etc. This Code provides the ethical and legal framework in which we want to maintain successful activities around the world.

It contains the basic principles and rules for our conduct in relation to our external partners and the general public. This document incorporates new legal requirements and international treaties on human rights, anti-corruption, anti-trust and sustainability intended to strengthen awareness of the law and moral standards as an integral part of our entrepreneurial actions.

They set out how we meet our ethical and legal responsibility as a company and give expression to our corporate values of being "responsible – excellent – innovative." The key message is that ADB SAFEGATE conducts only clean business.

### **COMPLIANCE FUNCTION**

The ADB SAFEGATE Group Compliance Officer (GCO) is nominated by and reports directly to the CFO of the ADB SAFEGATE Group. To ensure the compliance function in all countries where ADB SAFEGATE operates, the GCO together with the CFO of the ADB SAFEGATE Group, nominates Regional Compliance Officers (RCOs).

The GCO is the contact person for all compliance related matter and support for Business Partners. The Compliance Officers ensure the application of the company's compliance policy.

## A. BASIC BEHAVIORAL REQUIREMENTS

## A.1. Behavior which complies with law

All Business Partners must obey the laws and regulations of the legal systems where they are operating. Violations of the law must be avoided under all circumstances. Regardless of the sanctions that could be imposed by law, ADB SAFEGATE reserves the right to terminate the agreement in the event of unlawful behavior of the Business Partner.

## A.2. Mutual respect, honesty and integrity

We always respect the personal dignity, privacy, and personal rights of every individual from various ethnic backgrounds, cultures, religions, ages, disabilities, races, sexual identity, world view, gender and consistent with the employment laws of the numerous countries in which we work. We do not tolerate discrimination against anyone on the basis of any of these characteristics or harassment or offensive behavior, whether sexual or otherwise personal.

Our suppliers do not employ workers under the age of 15, or, in countries subject to the developing country exception of the ILO Convention 138, under the age of 14. We disallow forced labor, modern slavery and human trafficking.



## A.3. Responsibility for the reputation of ADB SAFEGATE

The reputation of ADB SAFEGATE is determined by our actions and by the way each and every one of us presents and conducts himself/herself. Illegal or inappropriate behavior on the part of a single Business Partner can cause the group considerable damage.

Every Business Partner should be concerned with maintaining and promoting the good reputation of ADB SAFEGATE in the respective country.

## A.4. Management, responsibility and supervision in the organization of the Business Partner

The culture of integrity, ethical conduct, compliance in every organization starts at the top. All managers must fulfill their duties of organization and supervision to comply with internal policies and applicable law within their area of responsibility that proper supervision could have prevented. They still remain responsible, even if they delegate particular tasks.

All managers bear responsibility for all employees entrusted to them. All managers must earn respect by exemplary personal behavior, performance, openness, and social competence on a daily basis. Each manager must also set clear, ambitious and realistic goals and lead by example. Managers make it clear that compliance is required under all circumstances, at all times by all means.

Managers shall also be accessible in case employees wish to raise compliance concerns, ask questions or discuss a professional or personal problem. These responsibilities of managers do not relieve employees of their own responsibilities.

## B. TREATMENT OF OTHER BUSINESS PARTNERS AND THIRD PARTIES

### B.1. Fair competition and anti-trust laws

Fair competition permits markets to develop freely. Accordingly, the principle of fairness also applies to competition for market share. Every Business Partner is obliged to abide by the rules of fair competition. Anti-trust evaluation can be difficult, particularly because the rules can differ from country to country and from case to case. In many places special anti-trust law requirements apply to large companies as for example:

- Talk to competitors about prices, output, capacities, sales, bids, profits, profit
  margins, costs, methods of distribution or any other parameter that determines or
  influences the groups competitive behavior with the aim to solicit parallel behavior
  from the competitor,
- Enter into an agreement with a competitor not to compete, to restrict dealings with suppliers, to submit bogus offers for bidding or to divide up customers, markets, territories or production programs, or
- Have any influence on the resale prices charged by our purchasers, or attempt to make them restrict the export or import of goods supplied.

Moreover, Business Partners may not obtain competitive intelligence by using industrial espionage, bribery, theft or electronic eavesdropping, or communicate knowingly false information about a competitor or its products or services.

## B.2. Anti-corruption: offering and granting advantages

We compete fairly for orders with the quality and the price of our innovative products and services, not by offering improper benefits to others. No Business Partner may directly or indirectly offer, promise, grant or authorize the giving of money or anything else of value to a government official to influence official action or obtain an improper advantage.



The same applies to a private commercial counterparty. Any offer, promise, grant or gift must comply with applicable laws and ADB SAFEGATE policies, and must not raise an appearance of bad faith or unsuitability. This means that no such offer, promise, grant or gift may be made if it could reasonably be understood as an effort to improperly influence a government official or as a bribe to a commercial counterparty to grant ADB SAFEGATE a business advantage.

In addition, Business Partners may not give money or anything of value indirectly (for example, to a consultant, agent, intermediary, or other third party), if the circumstances indicate that all or part of it may be directly or indirectly passed on to a government official to influence official action or to a private commercial counterparty in consideration for an unfair advantage in a business transaction. For that reason, employees of ADB SAFEGATE, responsible for hiring consultants, agents, partners in joint ventures or other business partners must ensure that those third parties understand and will abide by ADB SAFEGATE's anti-corruption policies.

#### B.3. Anti-corruption: demanding and accepting advantages

Business Partners are not permitted to use their assignment to solicit, demand, accept, obtain or be promised advantages. This does not apply to the acceptance of occasional gifts of purely symbolic value. Meals and entertainment may be accepted if reasonable in value and consistent with local customs and practices. Any other gifts, meals or entertainment must be refused.

### B.4. Political contributions, charitable donations and sponsoring

ADB SAFEGATE does not make political contributions (donations to politicians, political parties or political organizations). Donation and sponsorship will be decided at ADB SAFEGATE group level with prior review and approval on purpose and content from the Group Compliance Officer.

#### B.5. Government procurement

ADB SAFEGATE competes for contracts from government entities and government-owned businesses around the world. In all of ADB SAFEGATE's dealings and interactions with governments, we act in a manner that is transparent, honest and accurate, complying with all applicable laws and regulations related to government procurements, including laws prohibiting efforts to improperly influence government officials.

### B.6. Anti-money laundering

It is ADB SAFEGATE's objective to conduct business with reputable customers, consultants and business partners who are involved in lawful business activities and whose funds are derived from legitimate sources. We do not facilitate money laundering. All Business Partners must abide by applicable anti-money laundering laws and ADB SAFEGATE's internal procedures. To avoid problems in this area, Business Partners must be attentive to and report suspicious behavior by their employees, customers, consultants and other third parties, directly to the Group Compliance Officer.

#### B.7. Trade controls

ADB SAFEGATE complies with applicable export controls and customs laws and regulations in the countries where it does business. Violations of these laws and regulations may lead to serious penalties, including fines and governmental withdrawal of simplified import and export procedures (interruption of supply chain).

Business Partners involved in the import and export of goods, services, hardware, software or technology as described above must follow applicable economic sanctions, export control



and import laws and regulations and any related policies and procedures established by the business in which they work.

### C. AVOIDING CONFLICTS OF INTEREST

It is the duty of ADB SAFEGATE's Business Partners to make business decisions in the best interest of ADB SAFEGATE. Conflicts of interest arise when Business Partners engage in activities at the expense of ADB SAFEGATE 's interests.

Business Partners must inform ADB SAFEGATE of any conflict of interest they could possibly have in connection with the execution of their assignment.

### D. HANDLING OF INFORMATION

### D.1. Records and financial integrity

Open and effective communication requires accurate and truthful reporting. This applies equally to relationships with investors, employees, customers and business partners, as well as with the public and all governmental offices. The Business Partner acknowledges that ADB SAFEGATE is required to maintain sound processes and controls so that transactions are executed according to management's authorization. ADB SAFEGATE must also prevent and detect unauthorized use of ADB SAFEGATE assets. Therefore, all ADB SAFEGATE employees are required to make sure that the ADB SAFEGATE books and records they create or are otherwise responsible for are:

- Complete
- Accurate
- Honestly reflect each transaction or
- Expenditure and
- o Are timely and in accordance with
- o Applicable accounting rules and standards,

whether or not the information will be included in a public filing or provided to a government agency. Such books and records include all data, certifications and other written materials provided for financial reporting and disclosure purposes as well as materials collected for other purposes.

### D.2. Confidentiality

Confidentiality must be maintained with regard to ADB SAFEGATE's internal confidential or proprietary information that has not been made known to the public. Non-public information from or concerning suppliers, customers, employees, agents, consultants and other third parties must also be protected in accordance with legal and contractual requirements.

Confidential or proprietary information may include, in particular:

- Details concerning a company's organization and equipment, prices, sales, profits, markets, customers and other matters of business,
- o Information on manufacturing or research and development, and
- The obligation to maintain confidentiality extends beyond the termination of the relevant relationship, since the disclosure of confidential information could cause harm to ADB SAFEGATE's business, clients or customers no matter when it is disclosed.



### D.3. Data protection and data security

Access to the Intranet and Internet, worldwide electronic information exchange and dialogue, and electronic business dealings are all crucial to the effectiveness of each and every one of us, and for the success of the business as a whole. However, the advantages of electronic communication are tied to risks in terms of personal privacy protection and data security.

Effective foresight with regard to these risks is an important component of information technology management, the leadership function, and also the behavior of each individual. Personal data may only be collected, processed, or used insofar as it is necessary for pre-determined, clear, and legitimate purposes. In addition, personal data must be maintained in a secure manner and appropriate precautions should be taken when transmitting it. High standards must be ensured with regard to data quality and technical protection against unauthorized access.

## D.4. Insider trading rules

People who have inside information with regard to ADB SAFEGATE or another company, such as a customer, supplier or joint venture partner whose securities are admitted to trading on a stock exchange or an organized securities market, are not allowed to trade in these companies' securities or in financial instruments where the prices of which depend directly or indirectly on these companies' securities (insider securities).

#### E. ENVIRONMENT AND TECHNICAL SAFETY

Protecting the environment and conserving natural resources are high priorities for our group. Through management leadership and employee commitment, ADB SAFEGATE strives to conduct its operations in a manner that is safe for the environment and continually improves environmental performance.

## Health and safety

Protecting the health and safety of employees in the workplace is a high priority for ADB SAFEGATE. It is the responsibility of everyone to foster ADB SAFEGATE's efforts to conduct its operations in a safe manner. ADB SAFEGATE's corporate headquarters in Belgium has implemented a health & safety management system according to OHSAS 18001 standard.

### F. COMPLAINTS AND COMMENTS

Circumstances which point to a violation of the Business Conduct Guidelines are to be reported to the Group Compliance Officer or to the Group CEO/CFO. All complaints can be submitted confidentially, and all complaints will be investigated. Corrective measures will be implemented if necessary. All documentation will be kept confidential to the extent permitted by law. No reprisal of any kind against complainants will be tolerated.

#### Further information and contacts

These guidelines define what "integrity" means for our business. Please refer further questions to the Group Compliance Officer <a href="mancy.vancampenhout@adbsafegate.com">nancy.vancampenhout@adbsafegate.com</a>.





### **APPENDIX 1**

## Conventions and recommendations of international organizations

In addition to the laws and regulations of individual countries, there are a number of conventions and recommendations from international organizations which are noteworthy. Although these documents are primarily addressed to member states and not directly to companies, they nevertheless function as important guidelines for the conduct of multinational companies and their employees. ADB SAFEGATE supports the requirements of these conventions and recommendations.

ADB SAFEGATE is also committed to embracing, supporting and enacting, within its further sphere of influence, the set of core values in the areas of human rights, labor standards, the environment, and anti-corruption included therein as an integral part of its business strategy and operations.

ADB SAFEGATE expects from its employees, suppliers and Business Partners around the globe to recognize and apply particularly the standards of the:

- Universal Declaration of Human Rights (1948) and European Convention for the Protection of Human Rights and Fundamental Freedoms (1950)
- ILO (International Labor Organization) Tripartite Declaration of Principles concerning Multinational Enterprises and Social Policy (1977)
- ILO Declaration on Fundamental Principles and Rights at work (1998) (especially with the following issues: elimination of child labor, abolition of forced labor, prohibition of discrimination, freedom of association and right to collective bargaining)
- o OECD Guidelines for Multinational Enterprises (2000)
- "Agenda 21" on Sustainable Development (final document of the basic
- UN-conference on environment and development, Rio de laneiro (1992)
- o UN Convention against Corruption (2005)
- US Foreign Corrupt Practices Act
- UK Bribery Act

